



## Customer service experience



System Lead initiatives	Lead	FY25/26	FY26/27	FY27/28
Deliver initial release of the Government App, including a roadmap for service onboarding from agencies and a digital wallet	GCDO	•	•	•
Deliver service design and user experience requirements, guidance and tools to guide agencies to deliver improved and more consistent digital customer service experiences	GCDO	•	•	•
Deliver an AI virtual assistant to make it easy for people to find and use government information and services confidently	GCDO	•	•	•
Provide reporting and insights on high-demand digital services and customer perception to ensure government digital services meet New Zealanders' needs and expectations	GCDO	•	•	•
Agency initiatives	Lead	FY25/26	FY26/27	FY27/28
Enhance digital services for tenancy bond collection and distribution to deliver an improved customer experience	MBIE	•		
Partner with public libraries to improve digitised government services in communities	DIA (Nat Lib)	•	•	
Develop a new Digital Employment Service to connect jobseekers, employers and training providers, supporting New Zealanders to get into work and reduce the number of jobseekers on benefit	MSD	•		
Deliver a modern digital system to support contracting with partners consistently and transparently, so social sector partners have less red tape and better systems and processes	MSD	•		
Modernise Contact Centre and Workforce Platform to enhance support for court system users	MoJ	•	•	•
Provide court remote participation services to enhance New Zealanders' access to justice	MoJ	•	•	•

## Reusable digital components



System Lead initiatives	Lead	FY25/26	FY26/27	FY27/28
Develop API standards and ensure agencies are able to access key government APIs	GCDO	•	•	•
Implement an All-of-Government messaging and notification platform to support the Government App	GCDO	•	•	•
Agency initiatives	Lead	FY25/26	FY26/27	FY27/28
Through FormBuilder, develop simpler and more consistent government forms to make it easier for businesses to provide information digitally to government	MBIE	•	•	
Migrate surveys to a single consolidated survey platform with multi-modal capability to improve respondent experience and make it easier for businesses to complete surveys	StatsNZ	•		
Create efficiency and value for money by delivering a payments service design for use across social sector agencies	MSD		•	
Create efficiency and value for money by developing common social sector patterns to speed up eligibility assessment and delivery of social sector products and services to New Zealanders	MSD		•	
Deliver Identity Check service for online identity verification for government services to make it easier for New Zealanders prove who they are online	DIA	•		
Provide a unified digital photo submission onboarding service (genuine face capture and liveness capabilities) to access government services, that works with Identity Check	DIA	•		
Agencies prepare to use Identity Check and Digital Photo Onboarding for customers who do not have other means of identifying themselves online	Agencies	•	•	•
Agencies use API standards, consume and contribute key government APIs	Agencies	•	•	•

## Data, digital & security **foundations**



System Lead initiatives	Lead	FY25/26	FY26/27	FY27/28
Develop a 2-year roadmap for accelerating use of government AI solutions	GCDO	•	•	•
Develop an All-of-Government Al reference architecture to guide the design and implementation of government's Al solutions, promote best practices and accelerate development across the public service	GCDO	•	•	•
Develop a Digital Identity Services Trust Framework reference architecture in conjunction with private/public sectors	DIA (DISTFB)	•	•	
Implement an All-of-Government issuance platform for digital credentials	GCDO	•	•	
Develop digital standards for web and mobile accessibility to support delivery of user-friendly services for all New Zealanders	GCDO	•		
Agency initiatives	Lead	FY25/26	FY26/27	FY27/28
Provide service interoperability to securely share Court information with trusted partners (Te Wheke)	MoJ	•	•	
Deliver digital case and court management to transform courts' administration and court users' experiences (Te Au Reka)	MoJ	•	•	•
Agencies use All-of-Government issuance platform for digital credentials	Agencies	•	•	•
Agencies prepare to issue and receive digital credentials, including data cleansing as a first step where necessary	Agencies	•	•	•
Agencies apply All-of-Government Al reference architecture	Agencies	•	•	•

## Doing digital well



Design an Interim Target State Programme to provide an initial focal point for the ongoing work required towards developing a rolling 5-year digital government target state. The interim Target State will support the delivery of modern, joined-up, customer-centric government digital services by consolidating and connecting government's digital footprint to drive down costs  Improve the way government invests in and procures digital technology to deliver greater value for money and lower the costs of digital GCDO  • • •					
digital government target state. The interim Target State will support the delivery of modern, joined-up, customer-centric government digital services by consolidating and connecting government's digital footprint to drive down costs  Improve the way government invests in and procures digital technology to deliver greater value for money and lower the costs of digital GCDO • • •	System Lead initiatives	Lead	FY25/26	FY26/27	FY27/28
	digital government target state. The interim Target State will support the delivery of modern, joined-up, customer-centric government digital		•		
Strengthen digital and data capability across the public sector workforce	Improve the way government invests in and procures digital technology to deliver greater value for money and lower the costs of digital	GCDO	•	•	•
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Note: Agency service-related AI initiatives will be included in the All-of-Government AI Roadmap